



# MIDCOAST MAINE TRANSIT STUDY



In Association with:  
**MORRIS COMMUNICATIONS**



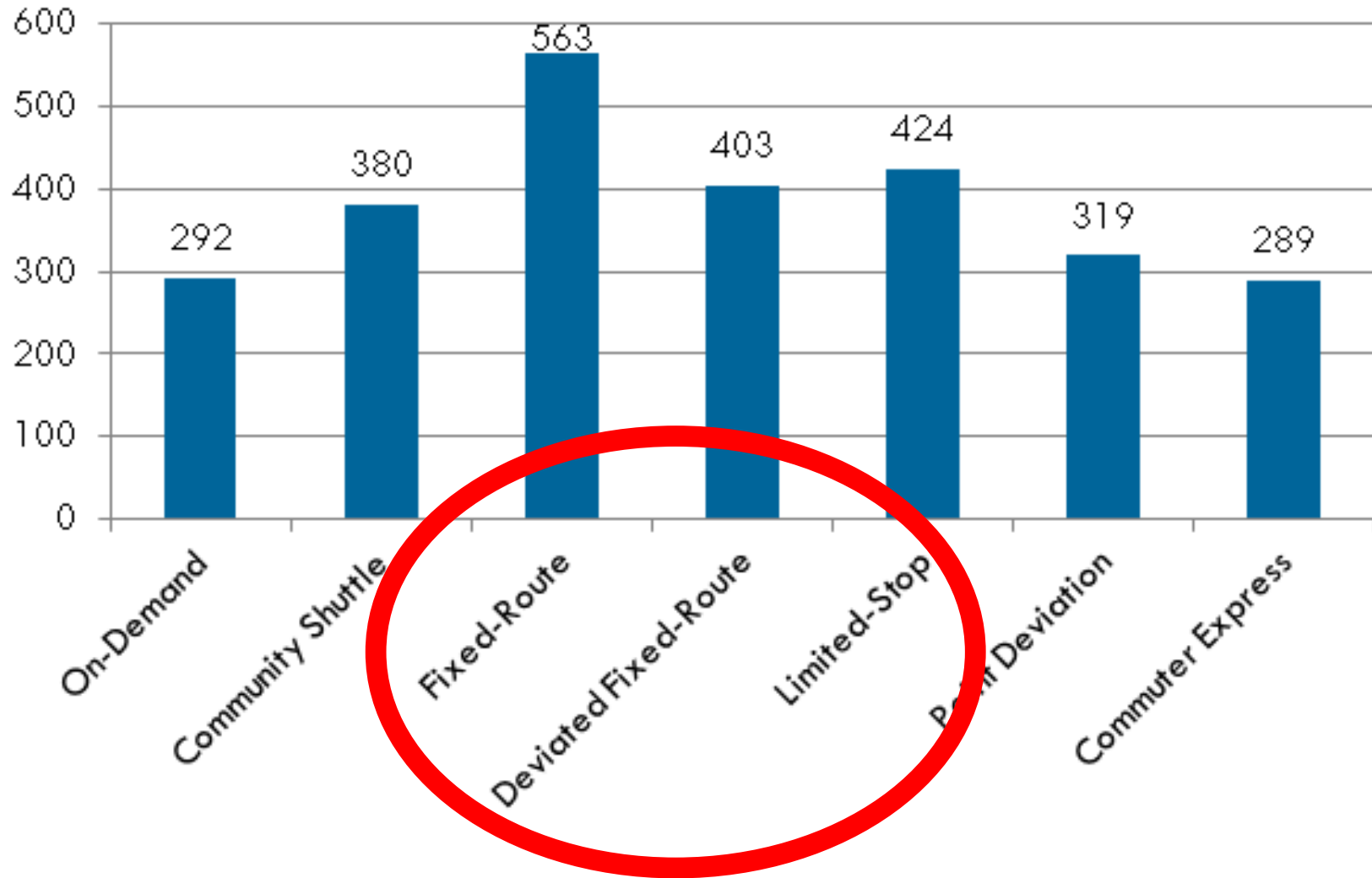
Final Presentation  
April, 2014

# Background

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- Current local public transportation options for Midcoast residents consist of Coastal Trans and taxi service
- Regional leaders have expressed interest in exploring expanded transit service for Midcoast communities for several years
- Midcoast Maine Transit Study showed a strong interest among the public as well
  - 700 completed surveys
  - 90% agreed that the time was right to consider expanding transit service in the region

# Background





# Narrowing in on Service Options



# The Market for Transit

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- “Urban” Residents - Rockland and Camden have many of the community features that could allow residents to live car-free if reliable and affordable transit were available
- Corridor Commuters - the four study-area communities share many regional destinations, and residents travel extensively throughout the corridor to access jobs and services
- Seasonal Visitors - the Midcoast region is a popular summer-time destination for vacationers and seasonal workers who may prefer to use transit

# Ridership Projection

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- Transit-Dependent Riders - represented by existing Coastal Trans and taxi riders
  - Approximately 140 daily passenger trips within Camden-to-Thomaston corridor
  - Baseline ridership
- Choice Riders - unless service is VERY frequent, choice riders primarily use transit for work and school commuting
  - Ridership estimates are based on number of employees/students and proximity of transit service
  - Maine transit mode share is approximately 0.6%
  - Assumed 1% capture rate within 3 blocks and 0.5% capture rate within 1/4 mile.

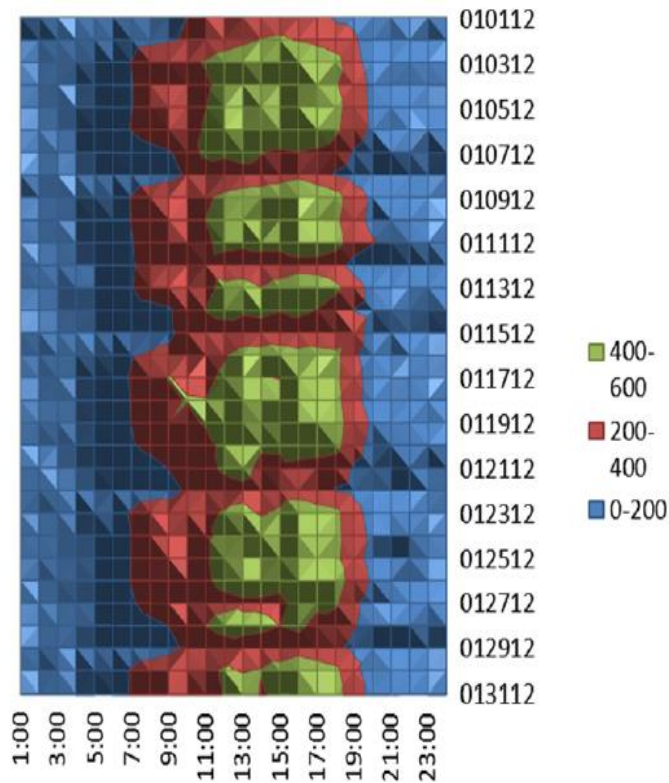
# Operating Environment

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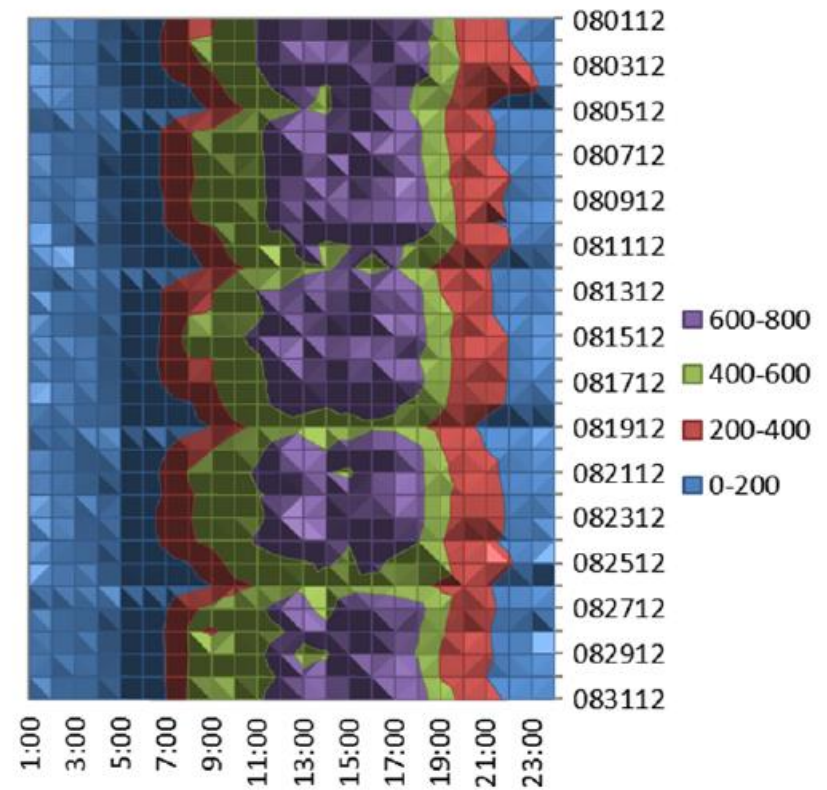
- Rockland has the largest population and highest population density in the study area, followed by Camden.
- Major regional destinations are located in all four service-area communities, but in the case of Rockport and Thomaston, destinations are located closer to the Rockland border than to their own population centers
- Traffic conditions vary by season

# Operating Environment

## January Vehicles per Hour



## August Vehicles per Hour





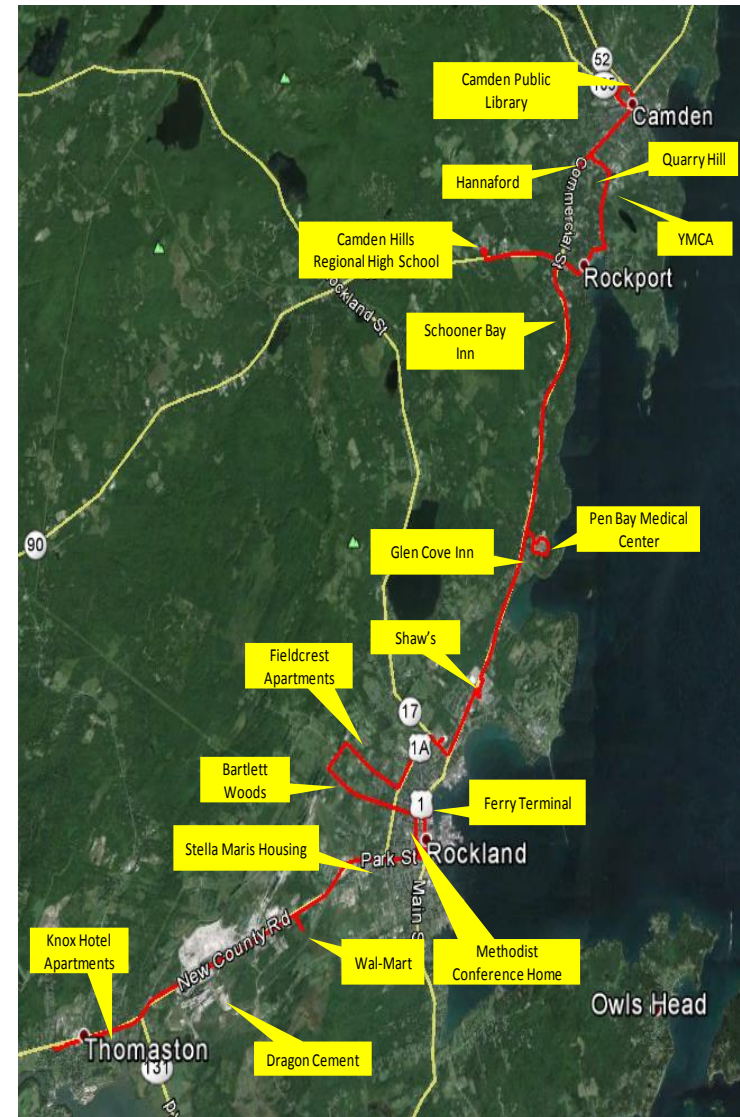
# Service Options Considered

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- Given the markets and operating environment for transit in the study area, the study team developed four distinct service options for consideration:
  - 1. Camden to Thomaston Comprehensive Service**
  - 2. Camden to Thomaston Limited-Stop Service**
  - 3. Rockland-Focused Service**
  - 4. Seasonal Service**

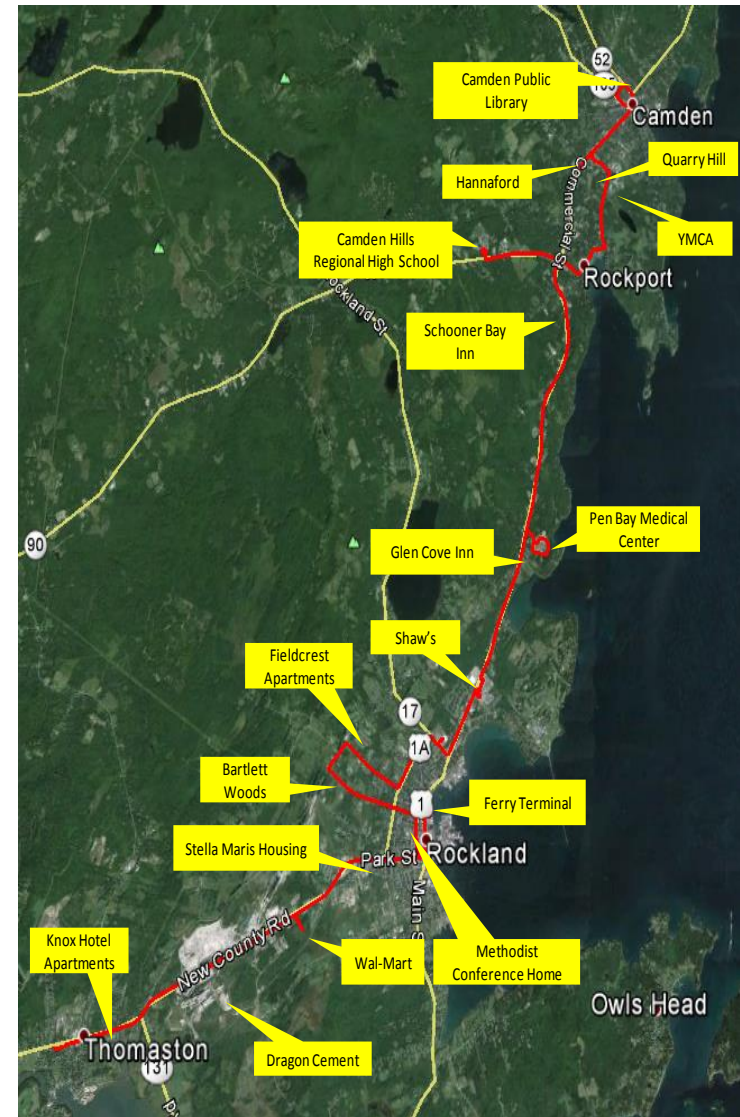
# 1: Camden to Thomaston Comprehensive Service

- Strengths:
  - Designed to serve greatest number of origins and destinations in study area
  - Serves all four communities
  - Could offer mid-day flex service
- Weaknesses:
  - Long trips - 1:20 one-way non-summer / 2:00 one-way summer
  - High vehicle requirement for hourly service (3 non-summer / 4 summer)



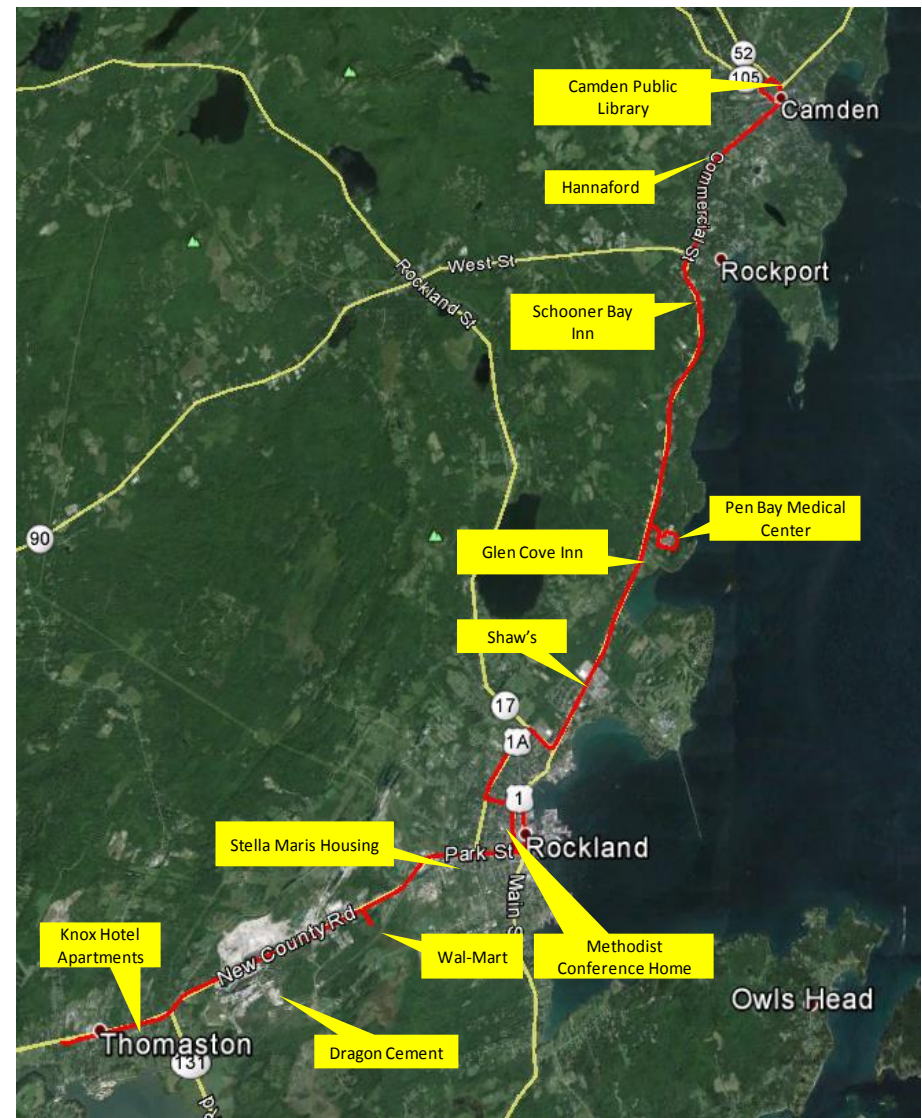
# 1: Camden to Thomaston Comprehensive Service

- Service Period
  - Year-Round
  - Weekdays Only
- Estimated Ridership:
  - 220 passenger trips per day
- Estimated Cost:
  - \$605,000 per year
  - \$11.00 per Passenger Trip
- Markets Served Best:
  - Urban Residents (Rockland)
  - Corridor Commuters
  - Seasonal Visitors (not Samoset)



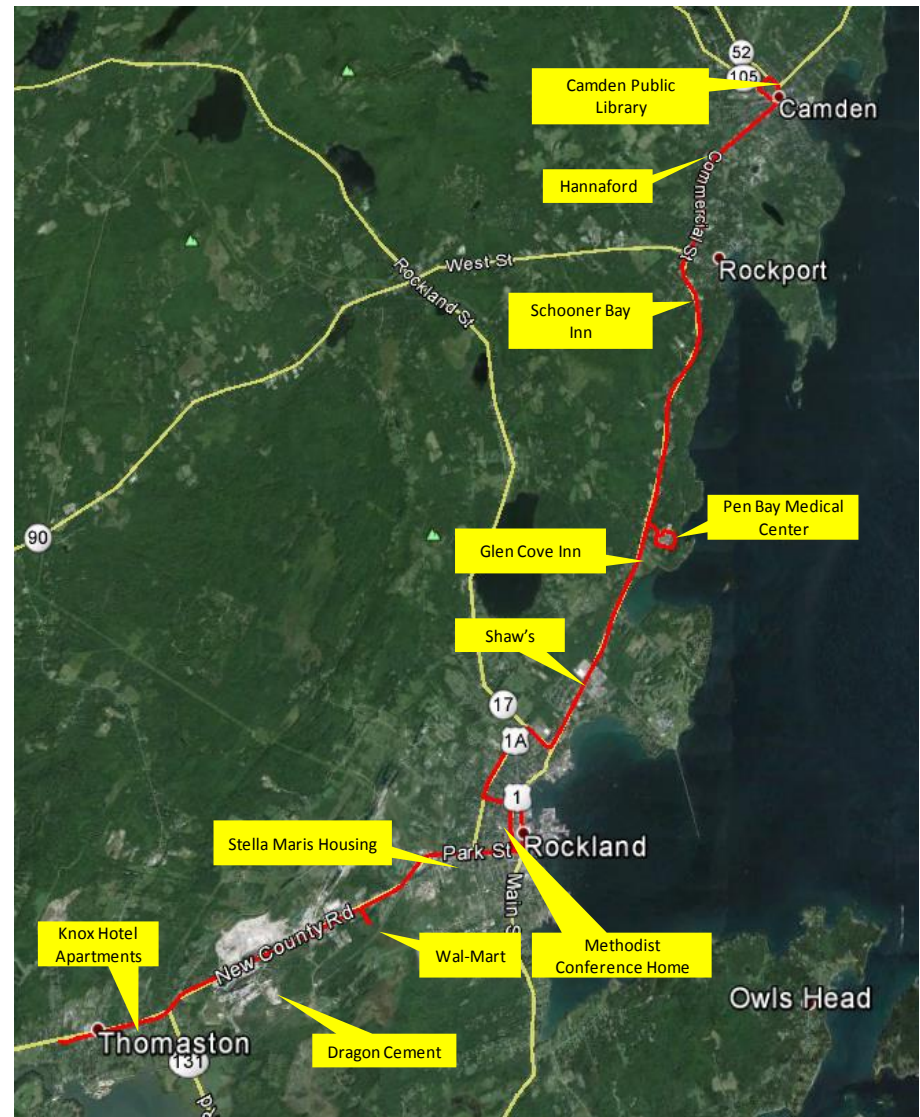
## 2: Camden to Thomaston Limited-Stop Service

- Strengths:
  - Designed to provide one-hour travel time end-to-end (non-summer)
  - Appealing for time-sensitive commuters
  - Serves all four communities
  - Requires fewer vehicles (2 non-summer / 3 summer)
- Weaknesses:
  - Fewer destinations served
  - Less local circulation
  - No time for flex service



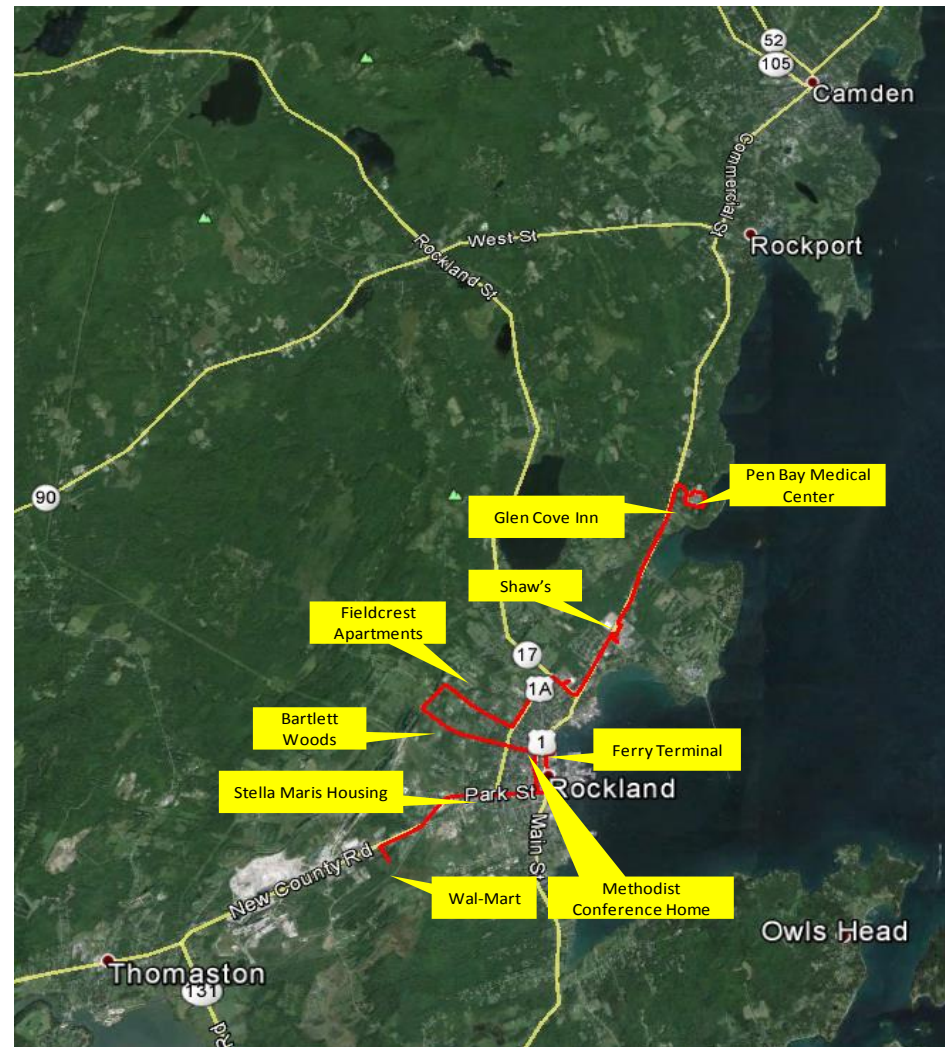
## 2: Camden to Thomaston Limited-Stop Service

- Service Period
  - Year-Round
  - Weekdays Only
- Estimated Ridership:
  - 150 passenger trips per day
- Estimated Cost:
  - \$425,000 per year
  - \$11.30 per Passenger Trip
- Markets Served Best:
  - Corridor Commuters



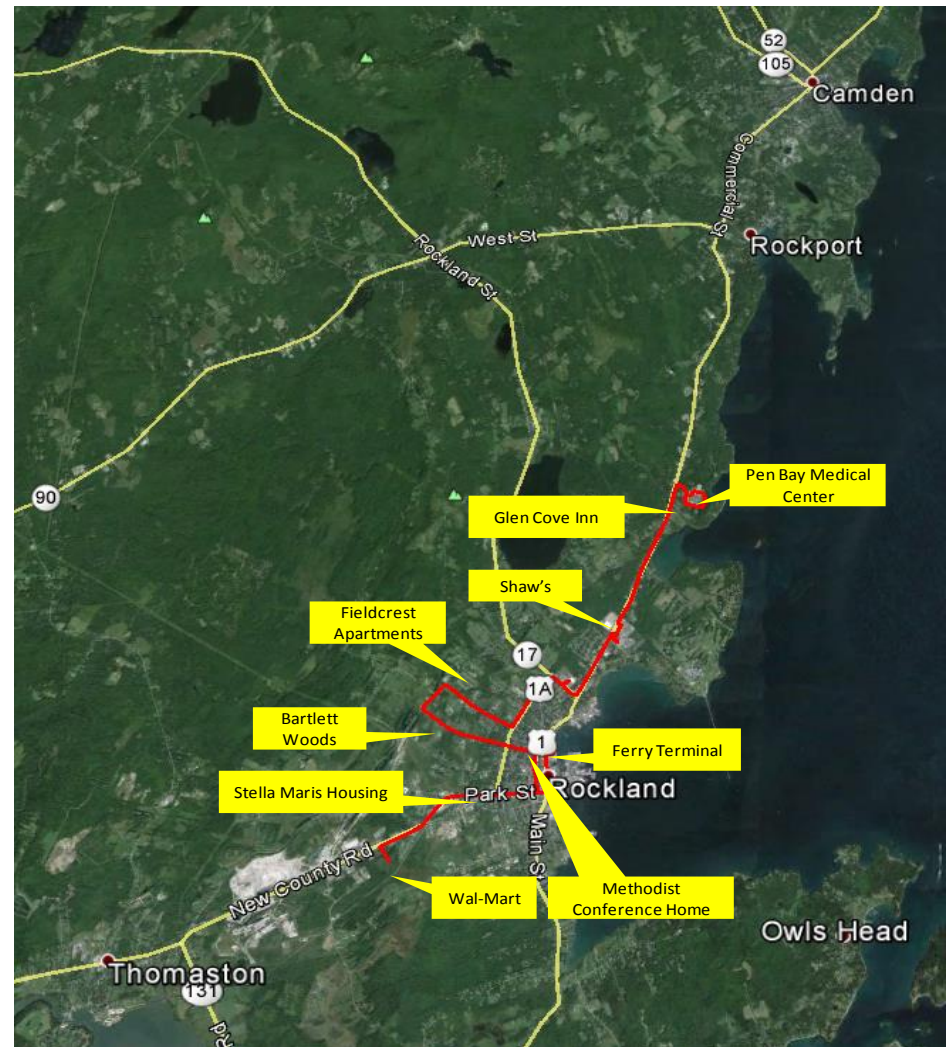
### 3: Rockland-Focused Service

- Strengths:
  - Serves the most transit-conducive environment in the region
  - Serves highest demand (based on existing ridership patterns)
  - Strong foundation for a “starter service”
  - Could offer mid-day flex service
  - Requires 2 vehicles year-round
- Weaknesses:
  - Limited geographic coverage
  - Some communities served only peripherally



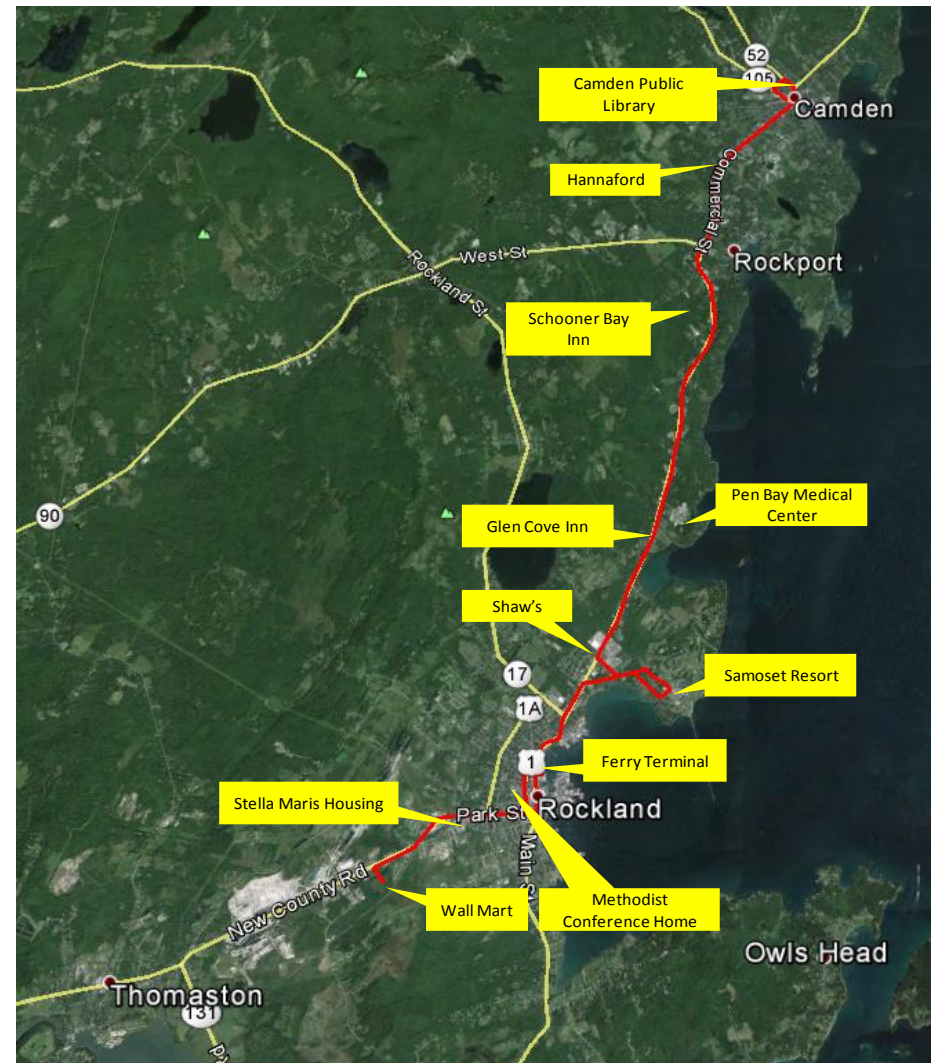
### 3: Rockland-Focused Service

- Service Period
  - Year-Round
  - Weekdays Only
- Estimated Ridership:
  - 160 passenger trips per day
- Estimated Cost:
  - \$360,000 per year
  - \$9.00 per Passenger Trip
- Markets Served Best:
  - Urban Residents (Rockland)



## 4: Seasonal Service

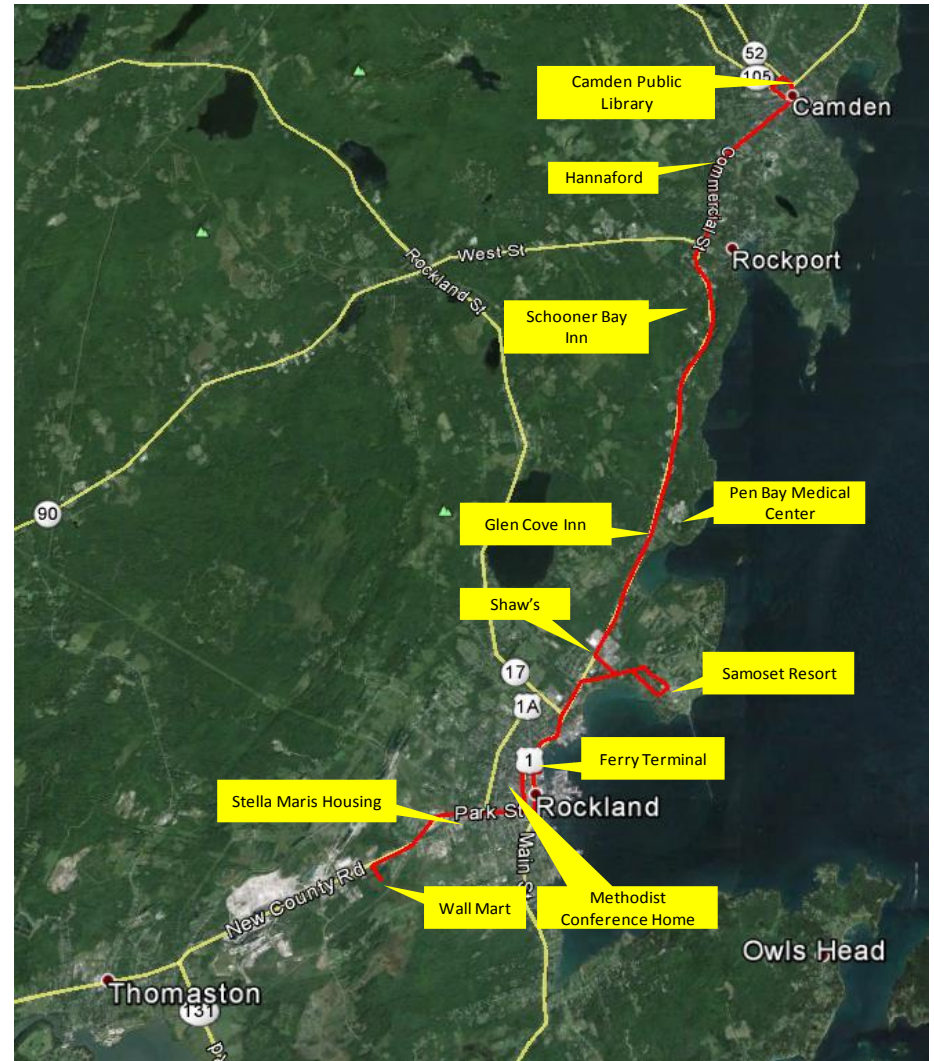
- Strengths:
  - Offers strong economic development potential by linking large tourist base to large concentrations of local businesses
  - Could noticeably reduce parking congestion in Rockland and Camden
  - Serves all four communities
  - Could act as summer-only started service and expand to year-round later
- Weaknesses:
  - Limited appeal to transit-dependent community
  - Requires 3 vehicles for hourly service





## 4: Seasonal Service

- Service Period
  - Summer Only
  - Weekdays and Weekends
- Estimated Ridership:
  - 150 passenger trips per day
- Estimated Cost:
  - \$195,000 per year
  - 14.40 per Passenger Trip
- Markets Served Best:
  - Seasonal Visitors

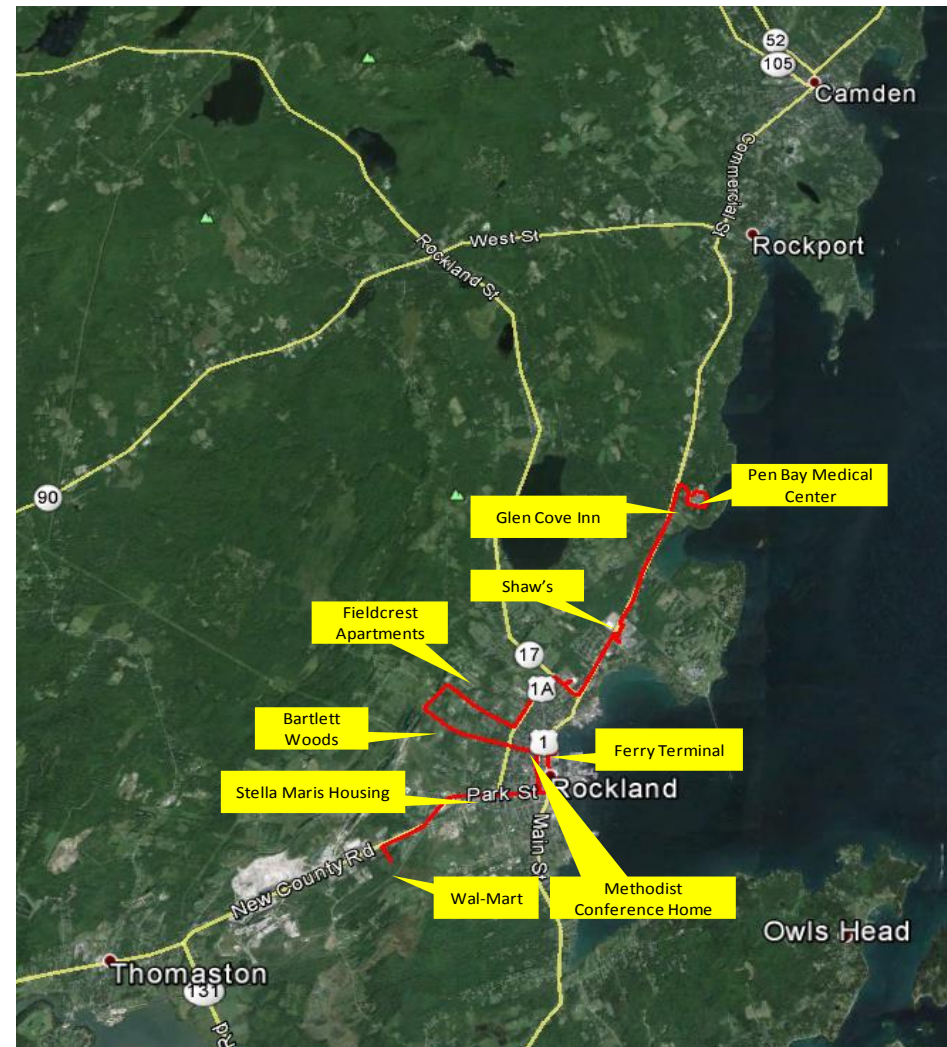


# Summary of Options

Service Options	Service Period	Route Length (One-Way Miles)	Service Frequency	Vehicles Needed (Base / Summer)	Estimated Daily Riders	Primary Markets Segments Served	Service Days	Estimated Annual Operating Cost*	Estimated Cost Per Passenger Trip
Camden to Thomaston Comprehensive	Year Round	20	Hourly	3 / 4	220	Rockland Urban Residents Corridor Commuters Seasonal Visitors	Weekdays	\$605,000	\$11.00
Camden to Thomaston Limited-Stop	Year Round	15	Hourly	2 / 3	150	Corridor Commuters	Weekdays	\$425,000	\$11.30
Rockland-Focused	Year Round	9	Hourly	2 / 2	160	Rockland Urban Residents	Weekdays	\$360,000	\$9.00
Seasonal Service	Summer	13	Hourly	0 / 3	150	Seasonal Visitors	Weekdays and Weekends	\$195,000	\$14.40

# Recommended Option: Rockland-Focused Service

- Most cost effective in terms of cost per passenger
- Simplest to schedule, understand and operate
  - Hourly service
  - 2 vehicles year-round
  - Clock-face schedules
- Serves most major destinations in the region
  - Pen Bay Medical Center
  - Downtown Rockland
  - Grocery Stores
  - Specialized Housing
  - Ferry Terminal
  - Wal-Mart
- Establishes a strong starter route that can be extended over time



# Start-Up Steps

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1. Find a passionate leader / champion to get things started
  - Build support and enthusiasm for service
  - Find supporters and partners
  - Secure funding
  - Lead conversation about management and operations
  
- Champion can be an individual or group of individuals
- Possible candidates include:
  - City staff member
  - Planning commission staff member
  - Social services agency staff member
  - Transit committee member or members

# Start-Up Steps

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## 2. Establish a management / oversight structure

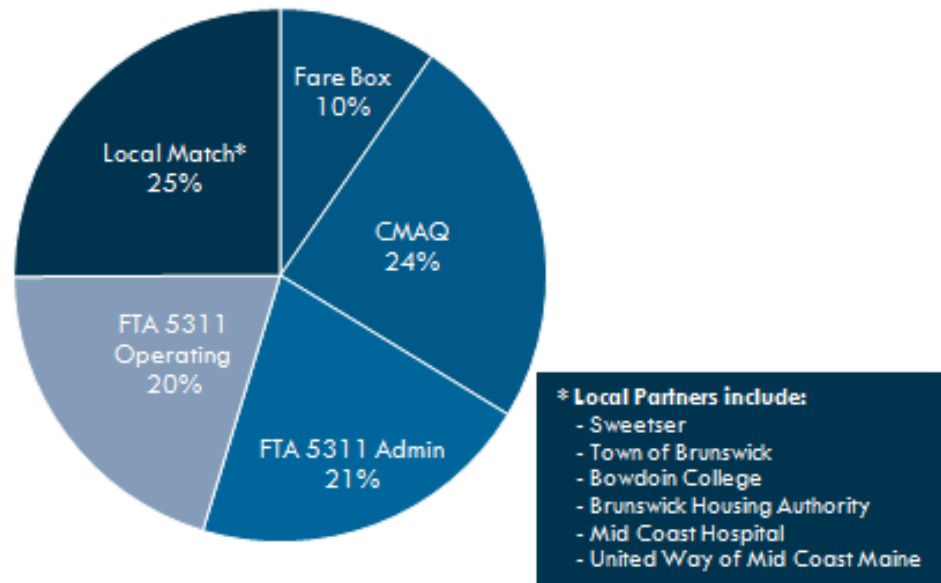
- Fastest way to establish service is to contract out operations and concentrate efforts on management, oversight, and reporting
- A Transit Manager position housed within an existing agency will likely require a .5 FTE commitment
- Resources can also be contributed by partner agencies especially in the early stages
  - Mapping
  - Grant writing expertise
  - Infrastructure installation / improvement (ADA compliance)

# Start-Up Steps

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## 3. Funding Plan

- Most transit systems get a significant portion of funding from Federal grants
- Federal grants require local matching funds
  - Example: Brunswick Explorer 2014 Budget:



# Start-Up Steps

Year	1	2	3	4	5	6	7	8	9	10
Vehicles required for service	3	3	3	3	3	3	3	3	3	3
Vehicles purchased or replaced	3				2		1			1
Vehicle Purchases	\$225,000				\$172,500		\$90,750			\$97,500
Signage; Stops; Shelters	\$100,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Fund Capital Reserve		\$10,000	\$10,000	\$10,000		\$20,000		\$20,000	\$20,000	
<b>Total Capital Costs</b>	<b>\$325,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$182,500</b>	<b>\$30,000</b>	<b>\$100,750</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$107,500</b>
<i>Estimate Local Match (20%)</i>	<i>\$65,000</i>	<i>\$12,000</i>	<i>\$12,000</i>	<i>\$12,000</i>	<i>\$34,500</i>	<i>\$22,000</i>	<i>\$20,150</i>	<i>\$22,000</i>	<i>\$22,000</i>	<i>\$21,500</i>
Capital Fund Balance		\$10,000	\$20,000	\$30,000	\$(4,500)	\$15,500	\$(4,650)	\$15,350	\$35,350	\$(13,850)
<b>Operating Costs</b>	<b>\$360,000</b>	<b>\$370,800</b>	<b>\$381,924</b>	<b>\$393,382</b>	<b>\$405,183</b>	<b>\$417,339</b>	<b>\$429,859</b>	<b>\$442,755</b>	<b>\$456,037</b>	<b>\$469,718</b>
<i>Estimated Local Match (50%)</i>	<i>\$180,000</i>	<i>\$185,400</i>	<i>\$190,962</i>	<i>\$196,691</i>	<i>\$202,592</i>	<i>\$208,669</i>	<i>\$214,929</i>	<i>\$221,377</i>	<i>\$228,019</i>	<i>\$234,859</i>
<b>Total Costs (Capital and Operating)</b>	<b>\$685,000</b>	<b>\$390,800</b>	<b>\$401,924</b>	<b>\$413,382</b>	<b>\$587,683</b>	<b>\$447,339</b>	<b>\$530,609</b>	<b>\$472,755</b>	<b>\$486,037</b>	<b>\$577,218</b>
Assumed Federal and State Funds	\$440,000	\$193,400	\$198,962	\$204,691	\$350,592	\$216,669	\$295,529	\$229,377	\$236,019	\$320,859
<i>Local Match Requirement</i>	<i>\$245,000</i>	<i>\$197,400</i>	<i>\$202,962</i>	<i>\$208,691</i>	<i>\$237,092</i>	<i>\$230,669</i>	<i>\$235,079</i>	<i>\$243,377</i>	<i>\$250,019</i>	<i>\$256,359</i>

# Start-Up Steps

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## 4. Vehicle Selection / Procurement

- Smaller cut-away vehicles are most appropriate for start-up service
- Vehicles should have exterior bicycle racks, to expand reach of service
- Seating should be selected or configured to accommodate baby carriages, wheelchairs, and small grocery carts
- Low-floor vehicles make boarding and alighting faster and more convenient
- Don't forget stop-request system!
- For clarity in marketing, fixed-route vehicles should be branded separately from Coastal Trans' demand response service, particularly if the vehicle types are similar
- For added safety, vehicles should include prominently displayed information on the rear of the vehicle announcing "Vehicle Stops Frequently"



# Start-Up Steps

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## 5. Marketing

- Marked bus stop signs help create awareness of the service and help prospective riders envision the route
  - In the long-run, passenger amenities can increase awareness and enhance the image of the service
- Press releases can provide information on key features of new service and can be issued through social media as well as traditional media
- Website and print brochures make service information available on demand and should include:
  - Maps
  - Schedules
  - Fare and pass purchase information
  - Contact information
  - “How to ride” section including special instructions (Flex requests, for example)
- Site visits and travel training
- Google Transit implementation

# Start-Up Steps

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## 5. Service Standards

- For service to be sustainable in the long term, performance should be reviewed on an on-going basis
  
- Monitoring should use simple performance measures to track the following service elements:
  - Service Reliability
    - Includes schedule adherence and maintenance calls
  - Ridership by stop
    - Some stops may turn out to be too close together, while others may need to be relocated to better serve riders
    - High ridership stops are ideal candidates for passenger amenities.
  - Ridership by trip
    - Monitoring ridership by time period will help reveal when and where there is demand for earlier or later service, and whether higher or lower service frequencies may be appropriate

